

How Do We Do Better?

- Continuous Quality Improvement (CQI)
- Examining our performance every day, and constantly trying to improve it
- Quality management is the application of finite resources to an infinite problem

Quality Improvement is Infinite



The Quality Improvement Cycle	
Something Bad Happens	
Quality Improves Root Cause Analysis	
Changes are Made	
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How Do We Start?	
Get the Data!	
	1
Healthcare Data	

Where Do We Find Data?

Everywhere!

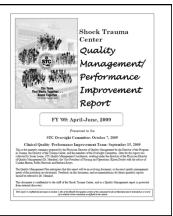
Data Acquisition for the QM Program

- The EHR
- Billing systems
- Department and unit initiatives
- Registries
- Collaborate with others to create more data
- Only build new mechanisms as a last resort!





Monthly Quality Report



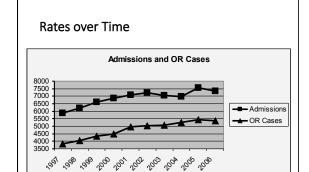
Monthly Quality Report

System Flow	8-10
Bypass	
Capacity Alest	
Maryland ExpressCare	10
Resource Utilization	11-17
TRU	
OR	
Outpatient Pavilion/Organ Procurement	
ICU/Neurotzauma Reports	15
Denial Report	16-17
Mortality	
Medical Peer Review Committee	
Probability of Survival	21
Regulatory Requirements	22-37
PARC	
Joint Commission	29-30
National Patient Safety Goals (Infection Control)	
Falls	
Handwashing Compliance	
Key Performance Indicators	
Unplanned Return to OR	
New Neuro Deficit	
Instances of Skin Breakdown	31
Unplanned Readmissions Within 31 Days	
Blood Utilization Compliance	
Post Splenectomy Teaching Compliance	
Performance Initiatives by Unit	
Quality Management Council Audits	
Risk Management	47
Patient Satisfaction	
Patient Advocate Report	
Healthstream Patient Satisfaction Report	49-50

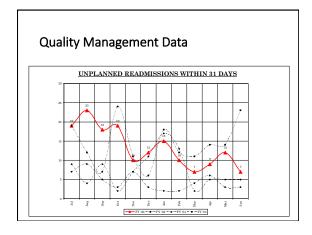
Simple Numbers

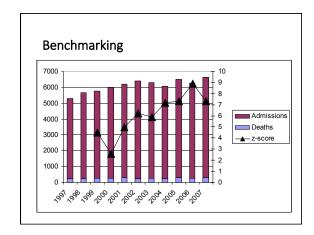
Active research projects

Funding Source	Jan-Mar 06	Oct-Dec 05	Jul-Sep 05	Apr-Jun 05	Jan-Mar 05
Federal	10	10	9	7	6
Internal	67	68	68	62	56
Industry	12	13	13	17	19
Military	1	1	2	2	1
Other	3	3	4	4	3
Total	93	95	96	92	85



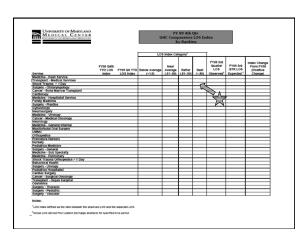
Fiscal Year

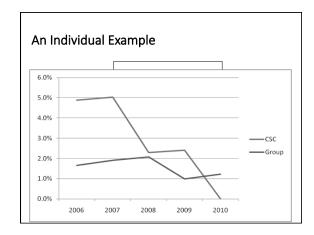


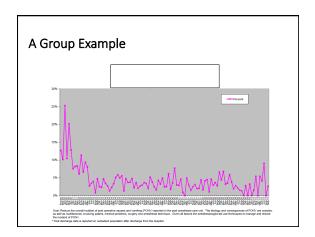


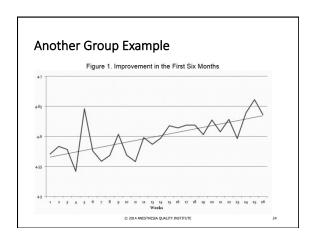
Why You Need External Data

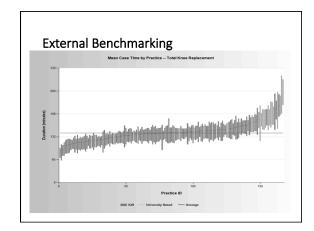
- To interpret your own results
- To identify areas for improvement
- To inspire competitive people
- •To anticipate (and avoid) public embarrassment
- To advance scientific progress
- •To get paid

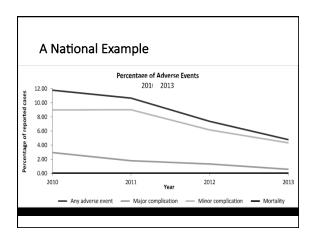


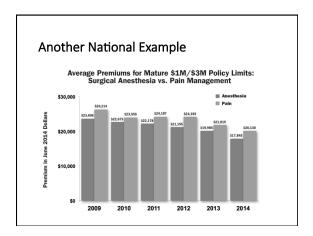












Quality Mission Accomplished!	
Contact Me!	
richard.dutton@usap.com	